

Contents

Acknowledgments vii

Table of Contents xi

Preface xiii

Introduction: A Living Example of the Puzzle 1

PART ONE THE HERE AND NOW

1 The Man of the Humanitarian System 11

2 The Evolution of Humanitarian Action 30

PART TWO THE REALITIES OF HUMANITARIAN ACTION

3 Adaptability and the Planner's Problem 61

4 Political Competition Replaces Market Competition 90

5 The Bureaucracy of Humanitarianism 108

6 Killing People with Kindness 143

PART THREE IMPLICATIONS FOR HUMANITARIAN ACTION

7 Solving the Puzzle 169

8 Rethinking the Man of the Humanitarian System 178

Notes 207

References 223

Index 247